





#### Safe Harbor Statement

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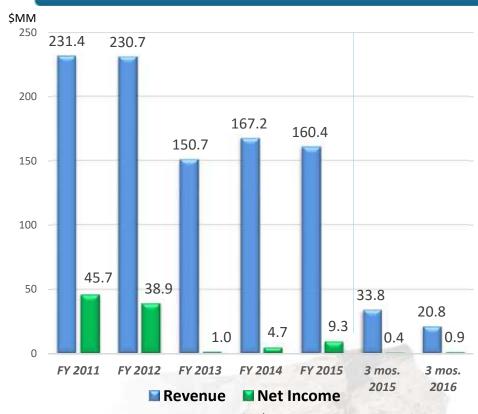
The forward-looking statements contained in this presentation are made only as of today, and China Ceramics is under no obligation to revise or update these forward-looking statements.



## **Company Overview**

- Ceramic tile market growth correlates with the strong urbanization and construction trends in China
- Plant production capacity is 72 MSM of tiles/yr., a 90% increase over 2010
- Plant utilization for 1Q 2016 was 13 MSM / yr.; the ramp to greater utilization is pending improved business conditions
- 1Q stable product pricing reflects our strong brand name and excellent customer relationships
- Over 2,000 tile, color and size combinations enable wide customer choice

#### **Revenue and Net Income**



FY 2013 Net Income adjusted for \$3.0 MM loss on disposal of PP&E; FY 2014 Net Income adjusted for realized and unrealized \$9.6 MM FV loss on derivatives; FY 2015 Net Income adjusted for \$65.1 MM non-cash asset write-down

Founded in 1993; high brand recognition; sold under "Hengda / HD", "Hengdeli / HDL", "TOERTO", "WULIQIAO", and "Pottery Capital of Tang Dynasty" trademarks



## **Equity Snapshot**

Nasdaq: CCCL	FYE: Dec. 31
Stock Price (7/6/16)	\$3.64
Primary Shares Outstanding	2.7 MM
Market Capitalization	\$6.1 MM
Debt (Mar. 31, 2016) (a)	
Revenue (TTM)	\$154.1 MM
Net Income (TTM) (b)	\$9.8 MM
EPS (TTM) (b)	\$3.64
Enterprise Value	\$5.9 MM
Price to Book	3.6%
Price to Earnings Multiple	0.62 x

<sup>(</sup>a) Does not include \$5.2 MM in related party debt (b) Excluding the non-cash FV loss on the impairment of non-current assets of \$66.5 MM in 4Q 2015 TTM = trailing twelve months; nos. adjust for rev. split on 6/27/16



### **Investment Highlights**



A premier, name-brand manufacturer of thousands of customizable exterior and interior ceramic tiles



Intent upon capitalizing upon China's urbanization trend, rising GDP and people's preference for real estate ownership



An build-out of plant capacity since 2010 enables higher utilization when market conditions improve



Motivated distributors and direct company sales to large developers drive revenue



Modern plant and R&D enables competitive advantage; new glazed brick ceramic tiles for roofing complements portfolio



Sustained Gov't support of the real estate and construction sectors as it estimated to comprise 15-20% of China's GDP



#### China's Macroeconomic Environment

- The Chinese economy is undergoing a structural change, transitioning from manufacturing to services and from investment to consumption.
- GDP grew by 6.7% in 1Q 2016, in line with expectations, and the weakest since 1Q 2009

#### **China's Annual GDP Growth Rates (% Changes)**



Source: tradingeconomics.com, National Bureau of Statistics of China

- A resolution of credit growth and a deleveraging of local government debt require reforms which could potentially slow growth in the short run.
- President Xi Jinping and senior leaders are expected to enact wide-ranging structural reforms including reforms to stem corruption and spur domestic consumption.



### **China's Real Estate Market Environment**

- Real estate is estimated to be 15% to 20% of China's GDP and so a healthy real estate sector is important to China's growth.
- Average new home prices in 70 cities rose 6.2% y-o-y in April 2016, the 7<sup>th</sup> straight month of gain & the fastest rise since April 2014.
- Interest rates were lowered 5x in 2015 to free up capital for mortgage lending.

#### **Newly Build China Home Prices (Yr-o-Yr Change)**



Source: tradingeconomics.com, National Bureau of Statistics of China

- In early February 2016, the Central Bank cut the minimum mortgage down payment for first-time buyers from 25% to 20% as a way to increase sales in third and fourth tier cities where inventories of unsold housing remain are at record levels.
- in late February 2016, the Central Bank cut the reserve requirement ratio by 0.5% to encourage banks to increase lending which could help to spur real estate activity.



## Urbanization Trend Provides Underpinning to Real Estate Construction China

- ➤ China's total urban population reached 731 million in 2013 vs. 450 million in 2001; according to projections, nearly 70% of the population will live in urban areas by 2035.
- ➤ The scale and pace of China's urbanization trend is unprecedented: 219 cities of more than 1 million and an aggregate urban population nearing 1 billion are projected by 2025
- ➤ Tier I cities are expected to account for only 10% of China's commercial real estate activities by 2020, highlighting the significant development opportunities in Tier II and Tier III cities



## % of Population Urbanized by Country –

Indonesia	Malaysia	Russia
50.3%	69.4%	72.9%
US	UK	Japan
81.4%	89.9%	91.3%

Sources: The Economic Times, National Bureau of Statistics of China, Wikipedia; www.china.org.cn, http://esa.un.org/unup



## A Long-Term Trend of Strong Real Estate Growth in China

- ➤ The scale of construction in China is immense: the expected future increase in cities is equal to the residential floor space of a number of European cities today
- CCCL believes that sound underlying demand for housing is sustainable throughout the next decade; a correction should be short-lived
- ➤ There are fewer restrictions by municipal governments in Tier II and Tier III cities
- CCCL believes that the land supply in 2016 in Tier II and Tier III cities will rebound and will create demand for ceramic tiles
- Central government initiatives stipulate for 36 million new affordable housing units by 2015 at a cost of nearly \$800 billion
- Renovation and upgrading of existing properties will also spur additional demand

Forecast of	f Net Incre	ase		
in Urban Residential		<b>Existing Residential</b>		
Building Stock (2011-2020)		<b>Building Stock</b>		
Chongqing	1,109		Poland	807
Chengdu	447		Greece	494
Zhengzhou	396		Portugal	424
Tianjin	389		Sweden	411
Beijing	350		Czech Rep.	369
Xi'an	279		Romania	366
Changsha	272		Switzerland	352
Shanghai	271		Hungary	319
Shenzhen	265		Austria	318
Dongguan	234		Denmark	282
a all data in mm	sa motors			

- a. all data in mm sq. meters
- b. Figures are for urban areas within referenced prefecture/municipality.
- c. Chongqing municipality's unusually large increase partly reflects its large size compared with other prefectures.

<u>Sources</u>: Economist Intelligence Unit; National Bureau of Statistics (China); UNECE



## **Competitive Landscape**

- ➤ China's outdoor ceramics tile industry is highly fragmented with hundreds of manufacturers; CCCL estimates its current market share in China to be 5%.
- ➤ The Company believes that more than 200 manufacturers are located in Jinjiang, with a combined annual production volume of 70% of China's total production volume
- ➤ Others are mainly located in Foshan, Zibo, Linyi, and Dehua, specializing in manufacturing interior wall and floor ceramic tiles
- Competition is based on quality, branding, service and product diversity, CCCL's strengths
- Major competitors include:
  - White Rabbit Ceramics (est. 5% share (1))
  - Jinjiang Tengda Ceramics Co. (est. 3% share (1))
  - Fujian Jinjiang Xielong Ceramics Co. (est. 1% share (1))
     (1) of China market

Zibo & Linyi

**Jiajiang** 

Dehua

Jinjiang

Foshan



## **Key Market Trends**

- > China's long-term urbanization trend CCCL a prime beneficiary
- Government policies support the real estate sector rate cuts, lower down payment requirements and property sales have spurred recent activity
- New products New outdoor ceramic tiles products are "Green", lighter, heat insulating and noise-reducing. In 3Q15 announced new production line to manufacture glazed brick ceramic tiles deepens the portfolio even more.
- ➤ Potential of Tier II and III Cities CCCL believes that much of the growth in China's GDP is being driven by economic activity in Tier II and Tier III cities.
- Distribution and Direct Sales China's outdoor ceramic tile industry relies heavily on distributors; an estimated 73% of total sales are made through distributors. As competition intensifies, more manufacturers will bid for large projects in an attempt to sell products to real estate developers directly.
- Stricter Environmental Standards Exits by smaller competitors to occur as less well-financed companies cannot comply with stricter environmental regulations.



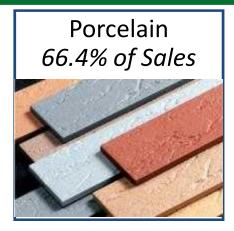
## **Core Competitive Advantages**

- > Experienced management and a culture of hard work and success
- Premier brand repeat winner of "Asia's 500 Most Valuable Brands" award among many other awards and certifications
- ➤ R&D the 20 person team develops new products and an energy recycling system that reuses excess heat and energy that saves up to 20% of cost
- > Manufacturing that is modern and efficient: ISO certified, international manufacturing equipment utilized where nearly all projects are built to order
- Enhanced marketing and sales abetted by a state-of-the-art product showroom that emphasizes CCCL's superior capabilities. 3Q15 announced additional enhancements of Hengda Exhibition Hall which should drive sales to a potentially consolidating large property sector.
- ➤ New subsidiary formed to transact with large entities such as China State Decoration Group Co., Ltd.



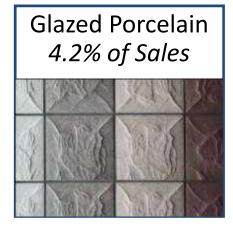
## **Comprehensive Product Suite**

#### The company has over 2,000 size and color combinations











Wide array of standardized and made-to-order products



# Modern Plants Ensure High Quality and Superior Range of Products

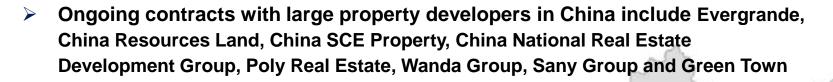


Plant's ISO 9001:2000 accreditation signifies high quality control processes



## **Established and Loyal Customer Base**

- > 88% of products sold to 40 exclusive domestic distributors and 6 international distributors
- 12% of products sold directly to larger real estate developers via own sales force
- The top ten customers have purchased from CCCL for over 10 years each
- We estimate that the top ten customers represented 35% of total sales in 2015
- > Sales in Tier II and Tier III cities account for nearly 90% of domestic sales



China Ceramics

Domestic distributors

81% of sales

International distributors

7% of sales

Real estate developers

12% of sales

**Our Sales Coverage** 



#### **Sales Process**

Meet /
Introduction to
customers

Discuss design and product specifications

Sign contracts

**Delivery** 

After-sales service

- Excellent communication between our sales force and distributors avoids overlapping of sales
- Distributors required to make monthly reports on customer requirements
- Provide installation instructions and collect after-sales feedback by our sales force
- Seeking new highly-qualified distributors to expand geographic reach

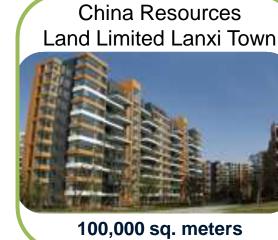
We typically book sales within 2-3 months of delivery



## **Selected Hengda Projects**

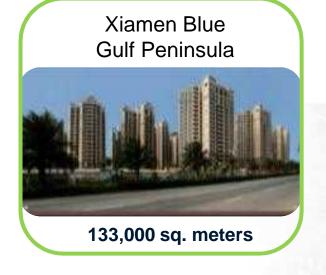


210,000 sq. meters













## **Stable Supplier Base**

- Dyes, clay and energy are the major raw materials for tile production, accounting for a substantial portion of our COGS
- Over 10 years' cooperation with key suppliers ensures on-time supply and reasonably stable pricing
- All raw materials are inspected on delivery for quality control

Raw Material	% of COGS	# of Suppliers
Coloring	29	8
Clay	25	11
Coal and gas	16	8
Glazing	6	4



## Plant Expansion and Capital Expenditures

PLANT EXPANSION (in MM of square meters)	Hengda	Hengdali	Total
2010 and 2011 Capacity Expansion	14.0	4.0	18.0
Total 2011 Capacity	42.0	14.0	56.0
2012 Capacity Expansion		16.0	16.0
Total 2012 and Current Plant Capacity	42.0	30.0	72.0
Capacity Currently Being Utilized (a)	9.0	4.0	13.0

(a) As of 1Q 2016; the 72 MM of available annual production to be utilized pending business conditions.

CAPITAL EXPENDITURES		Hengda	Hengdali	Total
(In millions)				
	Capex in 2011	\$ 23.9 M	\$ 44.6 M	\$ 68.5 M
	Capex in 2012	\$ 3.0 M	Nil	\$ 3.0 M
	Capex in 2013	\$ 7.4 M	\$ 8.4 M	\$ 15.8 M
	Capex in 2014	Nil	Nil	Nil
	Capex in 2015	\$ 1.6 M	\$ 23.0 M	\$ 24.6 M



## **Company Growth Strategy**

- 1) Gain Market Share as a Result of the Industry Shake-Out of the Last 2 Years

  A significant number of competitors could exit the space due to a tougher competitive environment and new energy guidelines.
- 2) Leverage Customization Capabilities due to Modernized Plant Efficiencies

  Enables accessibility to the company's customized and innovative product offerings
- 3) Penetrate New Markets using Tier II and Tier III Marketing Experience
  Urbanization coupled with demographic changes will remain compelling domestic
  trends for years to come
- 4) Focus on Remodeling and Renovation of pre-1998 Built Residential Units

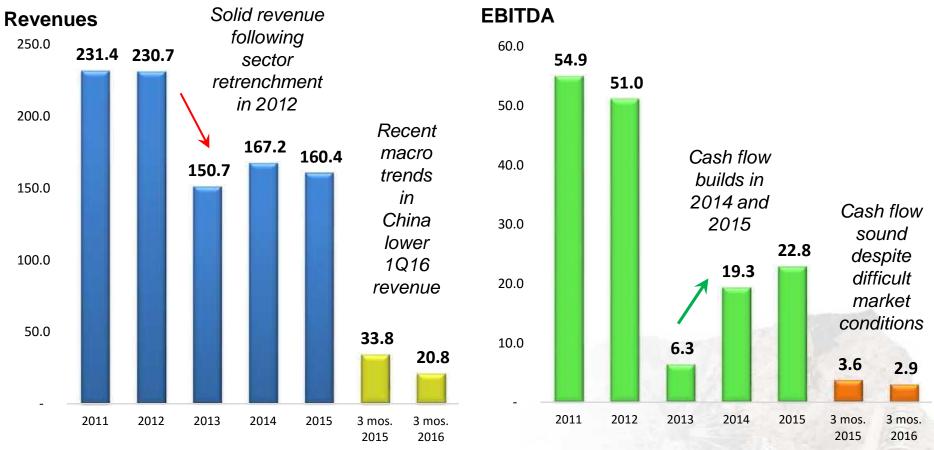
  Massive growth in upgraded units is expected as personal incomes can now afford
  better infrastructure and expansion of traditionally small units.
- 5) Capitalize Upon Expected Consolidation Among Large Property Developers

  The company's deep product platform, modern manufacturing capabilities and strong
  balance sheet enable it to optimally service larger customers



#### Revenue and Cash Flow Generation

FYE: Dec 31 (USD In millions)

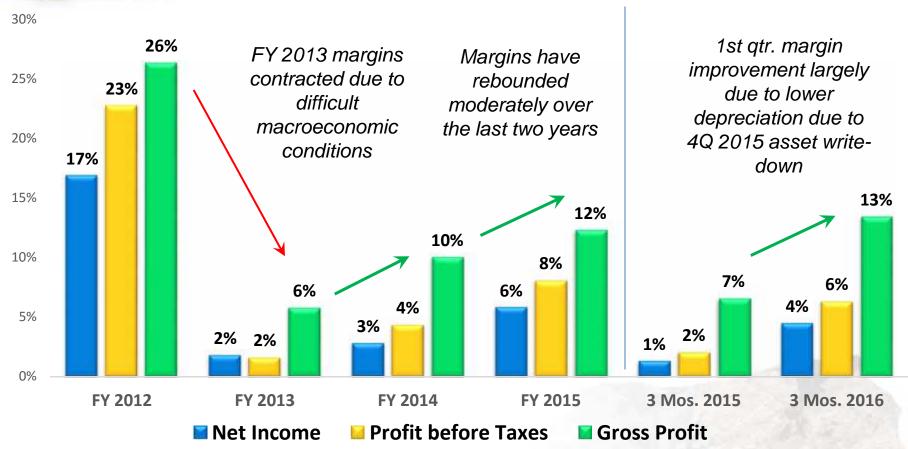


Notes: EBITDA is defined as earnings before interest, taxes depreciation and amortization. FY 2013 EBITDA adjusted for \$3.0 MM loss on disposal of PP&E; FY 2014 EBITDA adjusted for realized and unrealized \$9.6 MM FV loss on derivatives; FY 2015 EBITDA adjusted for \$65.1 MM non-cash asset write-down.

For statements of financial position data, translation of RMB into USD has been made using historic spot exchange rates published by <a href="https://www.federalreserve.gov">www.federalreserve.gov</a>. For statements of income data, translation of RMB into USD has been made using the avg of historical daily exchange rates as applicable to the financial reporting pd. Such translations should not be construed as representations that RMB amounts could be converted into USD at that rate or any other rate, or to be the amounts that would have been reported under IFRS.



## **Rebounding Financial Margins**



- FY 2012 and FY 2013 Profit before Taxes and Net Income adjusted for asset write-down of RMB 0.5 MM and RMB 18.9 MM, respectively
- FY 2014 Profit before Taxes and Net Income adjusted for RMB 68.7 MM in foreign currency losses
- FY 2015 Profit before Taxes and Net Income adjusted for RMB 421.6 MM in asset write-down



#### Sales Volume and ASP Metrics

(In MSM's')



#### The recent decline in sales volume reflect challenging conditions ...



... although ASP recovered from 1Q13 lows



## **Strong Balance Sheet**

	As of Mar. 31, 2016	As of Dec. 31, 2015	
(USD, in millions)	(Audited)	(Audited)	
Cash	0.3	6.5	
Debt (a)		6.2	
Total Working Capital	104.5	108.9	
Shareholders' Equity	170.0	167.7	
Inventory Turnover	226	131	
Trade Receivables Turnov	er 292	163	
Trade Payables Turnover	123	70	
(a) Does not include \$5.2 MM in related party debt			



## **Capital Markets: Key Differentiators**

Measures that

Build Confidence in the US Capital Markets

#### Management

- CEO founded the company and is a well-known industry expert
- CFO an English-speaking CPA formerly at Deloitte Touche
- Strong operating metrics

#### **Transparency**

- Corporate, disclosure and regulatory best practices
  - Regular investor communications
     via earnings calls, non-deal
     road shows, conferences

#### **Oversight**

- Independent Board directors with prominent business backgrounds
  - Audit, nomination and compensation committees provide oversight
    - Auditor AWC (CPA) Limited is highly acknowledged and well known auditor

#### **Additional Measures**

- Paid semi-annual dividends in 2013 and 2014.
- CEO, CFO and Independent Directors have purchased shares
- US-based investor relations firm



### **Management Team**

#### Jiadong Huang CEO

- > Founder of Jinjiang Hengda Ceramics Co., Ltd. In 1993
- > 20 years of experience in the China ceramic tile industry
- Vice Chairman of Fujian Province Ceramic Industry Association and Executive Director of Jinjiang City Chamber of Import and Export Trade

## Edmund Hen

- Former CFO of a Sichuan switchgear manufacturer and accountant for Dickson Concepts Ltd., a publicly-listed Hong Kong company
- Formerly at Deloitte Touche Tohmatsu and a variety of accounting firms
- > Bachelor Degree from University of East Anglia, United Kingdom
- Associate member of Institute of Chartered Accountants in England and Wales, and of the Hong Kong Institute of Certified Public Accountants

## Peizhi Su Sales Deputy GM

- > Over 10 years of experience in the China ceramic tile industry
- Established a national sales network of distributors and property developers
- Also a Director of the Company

#### Weifeng Su

General Legal
Counsel & Secretary

- Lawyer at Fujian Minrong Law Firm from 2005 to 2007
- > Graduated from the School of Law of Xiamen University
- Also a Director of the Company



#### **Board of Directors**

## Jiadong Huang

- > Founder of Jinjiang Hengda Ceramics Co., Ltd. In 1993
- > 20 years of experience in the China ceramic tile industry
- Vice Chairman of Fujian Province Ceramic Industry Association and Executive Director of Jinjiang City Chamber of Import and Export Trade

## Cheng Davis Independent Member

- Special Advisor to University of Columbia
- Special Advisor and Vice Dean of University of Pennsylvania where she pioneered management programs for Chinese executives
- Advisor to blue-chip companies including CIGNA, Lucent, China Telecom, China Industrial Bank, Morgan Stanley and Motorola.

# Shen Chengliang Independent Member

- > Over 30 years of experience and expertise in China's ceramics industry
- > Extensive career as Senior Production Engineer at Fujian Yiyan Ceramics Ltd.
- > Graduated from Jindezhen Ceramics School



## **Board of Directors (continued)**

#### Liu Jianwei Independent Member

- > Currently a portfolio manager with China-based Bosera Asset Management.
- > Previously worked at Shanghai AllBright law Offices and ICBC at their main HQ's
- Worked with CCCL's predecessor company and helped to structure its acquisition of its operating business in 2009.

#### Su Weifeng

- Lawyer at Fujian Minrong Law Firm from 2005 to 2007
- Graduated from the School of Law of Xiamen University
- > Son of Peizhi Su, also a Director of the Company





#### **Investment Thesis**

- China Ceramics is a strong competitor in a highly fragmented space
- Plant expansion and a near-doubling of production will enable more competitive market positioning
- Sustainable advantages due to capacity expansion, R&D, exclusive distributor relationships and world-class brands
- The construction materials industry expected to benefit from China's urbanization and construction trends
- Government policies are intent upon promoting urbanization to grow domestic GDP which should spur real estate development
- Geographical location is optimal for supplier network
- 2016 plan is to strategically market given challenging market conditions and focus on sound regional fundamentals to generate reasonable sales volume and positive cash flow



## **Corporate History**

Founded in 1993 as a manufacturer of outdoor ceramic tiles in Jinjiang, Fujian Province



Received the certification of ISO9002, ISO9001 and ISO14001 in 1999; Gradually built up brand reputation



Introduced state-of-theart equipment from abroad; developed plans to expand Hengda's capacity

Named a Top Growing Enterprise by China Building Materials Association



Acquired Hengdali facility in Jan.'10;

Total annual manufacturing capacity of both Hengda & Hengdali currently 72 million square meters



Listed on NASDAQ (CCCL) in November 2010



Owns 4 patents with right to use 11 more.
Continuously focusing on R&D for environmental-friendly products



Completed merger with SPAC (CHAC) in November 2009



#### **Contact Information**

#### China Ceramics Co. Ltd.

Edmund Hen, CFO

Email: info@cceramics.com

#### **SEC Attorney**

Loeb & Loeb Giovanni Caruso, Partner Tel: (1) 212 407-4866

Email: gcaruso@loeb.com

#### **Precept Investor Relations**

David Rudnick

Tel: (1) 917 864-8849

Email: <a href="mailto:david.rudnick@preceptir.com">david.rudnick@preceptir.com</a>

#### **Auditors**

AWC (CPA) Limited Tel: (852) 2851-7954

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